

Table 5.1 – U.S. Primary and Delivered Energy – Overview

(Quadrillion Btu per year)

| | <u>1980</u> | <u>1990</u> | <u>2000</u> | <u>2001</u> | <u>2002</u> | <u>2003</u> | <u>2010</u> | <u>2020</u> | <u>2025</u> |
|---|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Primary Consumption by Source ¹ | | | | | | | | | |
| Petroleum ² | 34.20 | 33.55 | 38.40 | 38.33 | 38.40 | 39.07 | 44.84 | 51.30 | 54.42 |
| Natural Gas | 20.39 | 19.74 | 23.91 | 22.90 | 23.65 | 22.51 | 26.11 | 30.73 | 31.47 |
| Coal ³ | 15.39 | 19.18 | 22.65 | 21.98 | 22.04 | 22.76 | 24.95 | 27.27 | 30.48 |
| Nuclear | 2.74 | 6.10 | 7.86 | 8.03 | 8.14 | 7.97 | 8.49 | 8.67 | 8.67 |
| Renewable ⁴ | 5.49 | 6.13 | 6.16 | 5.29 | 5.96 | 6.15 | 6.85 | 7.57 | 8.10 |
| Other ⁵ | 0.07 | -0.03 | 0.06 | -0.01 | -0.01 | -0.07 | 0.00 | 0.00 | 0.00 |
| Total Primary | 78.29 | 84.68 | 98.90 | 96.37 | 98.01 | 98.16 | 111.27 | 125.60 | 133.18 |
| Primary Consumption by Sector | | | | | | | | | |
| Residential | 15.85 | 17.04 | 20.51 | 20.25 | 20.94 | 21.23 | 23.47 | 25.56 | 26.62 |
| Commercial | 10.59 | 13.32 | 17.16 | 17.32 | 17.57 | 17.55 | 20.29 | 24.24 | 26.74 |
| Industrial | 32.15 | 31.89 | 34.68 | 32.53 | 32.86 | 32.52 | 35.47 | 38.19 | 39.53 |
| Transportation | 19.70 | 22.42 | 26.55 | 26.28 | 26.65 | 26.86 | 32.04 | 37.61 | 40.28 |
| Total Primary ⁶ | 78.29 | 84.67 | 98.90 | 96.38 | 98.03 | 98.16 | 111.27 | 125.60 | 133.18 |
| Delivered Consumption by Sector | | | | | | | | | |
| Residential | 7.50 | 6.60 | 7.20 | 6.91 | 6.95 | 7.24 | 12.67 | 13.80 | 14.26 |
| Commercial | 4.10 | 3.85 | 4.22 | 4.04 | 4.12 | 4.18 | 9.53 | 11.38 | 12.49 |
| Industrial | 22.67 | 21.21 | 22.80 | 21.83 | 22.13 | 21.69 | 27.35 | 29.66 | 30.76 |
| Transportation | 19.66 | 22.37 | 26.49 | 26.22 | 26.60 | 26.80 | 31.85 | 37.39 | 40.04 |
| Total Delivered ⁶ | 53.93 | 54.03 | 60.71 | 59.00 | 59.79 | 59.91 | 81.39 | 92.23 | 97.56 |

Sources: EIA, *Annual Energy Outlook 2005*, DOE/EIA-0383 (2005) (Washington, D.C., February 2005), Table A2; EIA, *Annual Energy Review 2003*, DOE/EIA-0384(2003) (Washington, D.C., September 2004), Tables 2.1a-f.

Notes:

¹ For historical figures, these values include the electric-power sector's consumption

² Includes natural gas plant liquids, crude oil consumed as a fuel, and non-petroleum-based liquids for blending, such as ethanol.

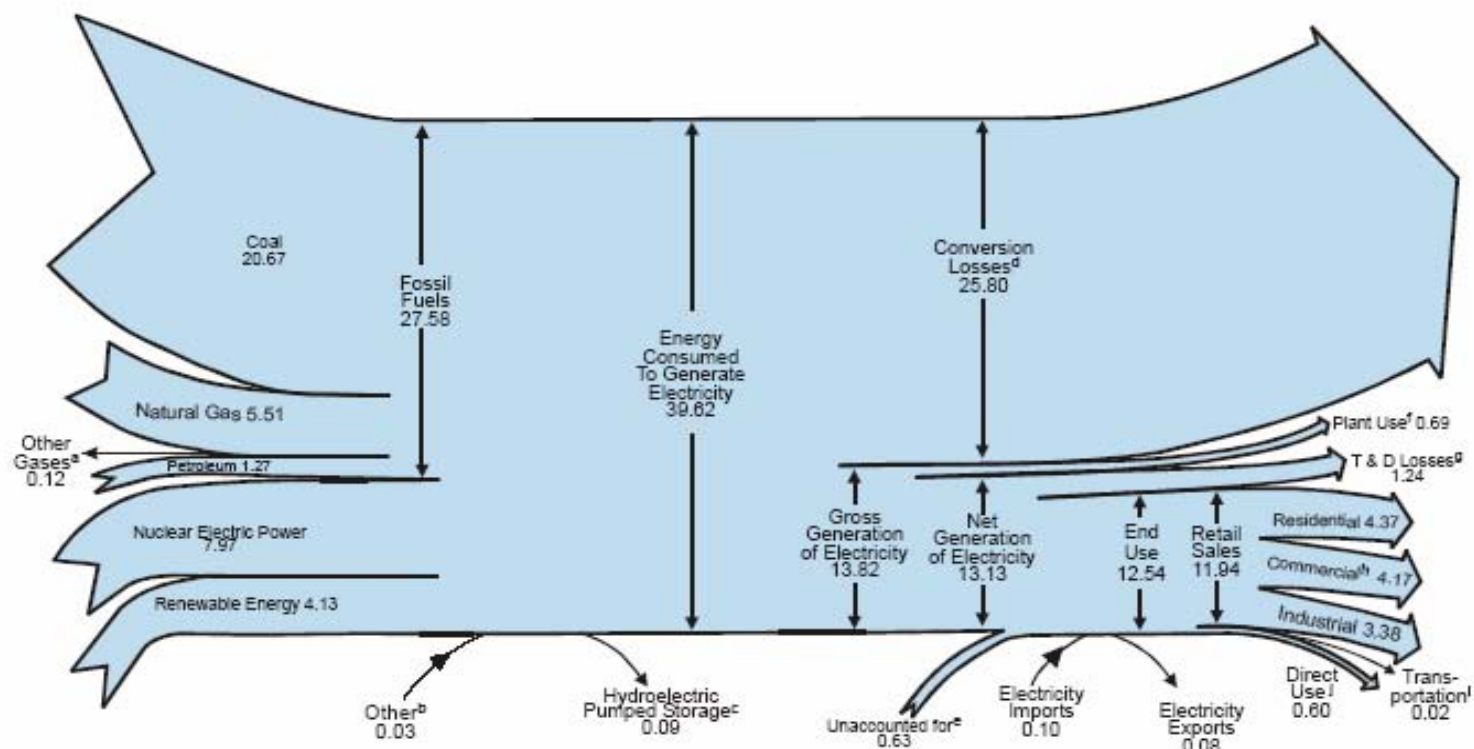
³ Includes coal in all sectors as well as net imports of coal coke in the industrial sector

⁴ Includes grid-connected electricity from conventional hydroelectric; wood and wood waste; landfill gas; municipal solid waste; other biomass; wind; photovoltaic and solar thermal sources; nonelectric energy from renewable sources, such as active and passive solar systems, and wood; and both the ethanol and gasoline components of E85, but not the ethanol components of blends less than 85 percent. Excludes electricity imports using renewable sources and nonmarketed renewable energy.

⁵ For historical figures, this value includes hydroelectric pumped storage and electricity net imports. For forecasted figures, this value includes only liquid hydrogen.

⁶ For historical figures, this value does not include the electric-power sector's consumption

Table 5.2 – Electricity Flow Diagram (Quadrillion Btu)



Source: EIA, *Annual Energy Review*, DOE/EIA-0384 (2003) (Washington, D.C., September 2004), Diagram 5.

Notes:

a Blast furnace gas, propane gas, and other manufactured waste gases derived from fossil fuels.

b Batteries, chemicals, hydrogen, pitch, purchased steam, sulfur, and miscellaneous technologies.

c Pumped storage facility production minus energy used for pumping.

d Approximately two-thirds of all energy used to generate electricity. See note "Electrical

System Energy Losses," at end of Section 2.

e Data collection frame differences and nonsampling error.

f Electric energy used in the operation of power plants, estimated as 5 percent of gross generation. See note "Electrical System Energy Losses," at end of Section 2.

g Transmission and distribution losses (electricity losses that occur between the point of generation and delivery to the customer) are estimated as 9 percent of gross generation. See

note "Electrical System Energy Losses," at end of Section 2.

h Commercial retail sales plus approximately 95 percent of "Other" retail sales from Table 8.9.

i Approximately 5 percent of "Other" retail sales from Table 8.9.

j Commercial and industrial facility use of onsite net electricity generation; and electricity sales among adjacent or co-located facilities for which revenue information is not available.

Table 5.3 – Electricity Overview

(Billion Kilowatthours, unless otherwise noted)

| | <u>1980</u> | <u>1990</u> | <u>2000</u> | <u>2001</u> | <u>2002</u> | <u>2003</u> | <u>2010</u> | <u>2020</u> | <u>2025</u> |
|---|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Electric Power Sector Generation ¹ | 2,286 | 2,901 | 3,638 | 3,580 | 3,698 | 3,691 | 4,273 | 5,011 | 5,432 |
| End-Use Sector Generation | 3 | 137 | 165 | 157 | 160 | 157 | 48 | 74 | 91 |
| Total Generation | 2,290 | 3,038 | 3,802 | 3,737 | 3,858 | 3,848 | 4,322 | 5,085 | 5,522 |
| Capability (gigawatts) | | | | | | | | | |
| Electric Power Sector ² | 579 | 710 | 782 | 819 | 876 | 923 | 955 | 1,050 | 1,145 |
| End Use Sector ³ | NA | 24 | 30 | 29 | 29 | 30 | 32 | 39 | 45 |
| Total Capability | 579 | 734 | 812 | 848 | 905 | 953 | 987 | 1,089 | 1,190 |
| Imports from Canada/Mexico | 25 | 18 | 49 | 39 | 36 | 30 | 31 | 31 | 25 |
| Exports to Canada/Mexico | 4 | 16 | 15 | 16 | 14 | 24 | 22 | 16 | 14 |
| Loss and Unaccounted for ⁴ | 216 | 214 | 231 | 215 | 241 | 179 | NA | NA | NA |
| Retail Sales ⁵ | 2,094 | 2,713 | 3,421 | 3,370 | 3,463 | 3,500 | 4,070 | 4,811 | 5,220 |
| Direct Use ⁶ | NA | 114 | 183 | 174 | 178 | 175 | 204 | 229 | 248 |
| Total Use | 2,094 | 2,827 | 3,605 | 3,544 | 3,641 | 3,675 | 4,274 | 5,040 | 5,467 |

Sources: EIA, *Annual Energy Outlook 2005*, DOE/EIA-0383 (2005) (Washington, D.C., February 2005), Tables A8, A9 and A10; EIA, *Annual Energy Review 2003*, DOE/EIA-0384 (2003) (Washington, D.C., September 2004), Tables 8.1, 8.11a, 8.11b, and 8.11d.

Notes:

¹ Electricity-only and combined-heat-and-power (CHP) plants within the NAICS 22 category whose primary business is to sell electricity, or electricity and heat, to the public. Through 1988, data are for electric utilities only; beginning in 1989, data are for electric utilities and independent power producers.

² Through 1988, data are for net summer capacity at electric utilities only. Beginning in 1989, data also include net summer capacity at independent power producers, commercial plants, and industrial plants. All data include electric sector combined-heat-and-power (CHP) plants beginning after 1989.

³ Commercial and industrial combined-heat-and-power (CHP) and electricity-only plants. Data begins in 1989.

⁴ Electricity losses that occur between the point of generation and delivery to the customer, and data collection frame differences and nonsampling error.

⁵ Electricity retail sales to ultimate customers reported by electric utilities and other energy service providers.

⁶ Commercial and industrial facility use of onsite net electricity generation; and electricity sales among adjacent or co-located facilities for which revenue information is not available.

Table 5.4 - Consumption of Fossil Fuels by Electric Generators

| | <u>1980</u> | <u>1990</u> | <u>2000</u> | <u>2001</u> | <u>2002</u> | <u>2003</u> | <u>2010</u> | <u>2020</u> | <u>2025</u> |
|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Coal (million short tons) ¹ | 569 | 781 | 983 | 962 | 975 | 1,002 | 1,139 | 1,267 | 1,425 |
| Distillate Fuel Oil (million barrels) ² | 29 | 16 | 30 | 29 | 22 | 28 | 68 | 72 | 77 |
| Residual Fuel Oil (million barrels) ³ | 391 | 183 | 138 | 159 | 105 | 137 | 138 | 156 | 157 |
| Petroleum Coke (million short tons) | 0.2 | 1.0 | 3.2 | 3.3 | 5.7 | 5.7 | NA | NA | NA |
| Other Liquids (million barrels) ⁴ | NA | 0.02 | 0.4 | 0.4 | 1.2 | 1.9 | NA | NA | NA |
| Total Petroleum (million barrels) ⁵ | 421 | 205 | 184 | 205 | 156 | 196 | 206 | 228 | 233 |
| Natural Gas (billion cubic feet) | 3,682 | 3,147 | 5,014 | 5,142 | 5,408 | 4,688 | 6,740 | 9,451 | 9,426 |
| Stocks of Coal and Petroleum (end of year) | | | | | | | | | |
| Coal (million short tons) | 183 | 156 | 102 | 138 | 142 | 121 | NA | NA | NA |
| Petroleum (million barrels) ⁷ | 136 | 84 | 41 | 57 | 52 | 52 | NA | NA | NA |

Sources: EIA, *Annual Energy Outlook 2005*, DOE/EIA-0383 (2005) (Washington, D.C., February 2005), Tables A2, A13 and A15; EIA, *Annual Energy Review 2003*, DOE/EIA-0384(2003) (Washington, D.C., September 2004), Table 8.5b and 8.8.

Notes:

Data is for electric power sector consumption only. Data include fuel consumption to produce electricity by combined heat and power plants. Through 1988, consumption data are for electric utilities only. Beginning in 1989, consumption data also include independent power producers.

¹ Anthracite, bituminous coal, subbituminous coal, lignite, waste coal, and synthetic coal.

² Light fuel oil (nos. 1, 2, and 4). For 1949-1979, data are for gas turbine and internal combustion plant use of petroleum. For 1980-2000, electric utility data also include small amounts of kerosene and jet fuel. Forecast values calculated from quadrillion Btu using conversion factor 5.825 MMBtu/barrel.

³ Heavy fuel oil (nos. 5 and 6). For 1949-1979, data are for steam plant use of petroleum. For 1980-2000, electric utility data also include a small amount of fuel oil no. 4. Forecast values calculated from quadrillion Btu using conversion factor 6.287 MMBtu/barrel.

⁴ Jet fuel, kerosene, other petroleum liquids, and waste oil.

⁵ Petroleum coke is converted from short tons to barrels by multiplying by 5. In forecasted values, total petroleum is calculated sum.

⁶ Through 1998, data are for electric utilities only. Beginning in 1999, data are for electric utilities and independent power producers.

⁷ Includes distillate fuel oil, residual fuel oil, other liquids and petroleum coke.

Table 5.5 – Electric Power Sector Energy Consumption

(Trillion Btu)

| | <u>1980</u> | <u>1990</u> | <u>2000</u> | <u>2001</u> | <u>2002</u> | <u>2003</u> | <u>2010</u> | <u>2020</u> | <u>2025</u> |
|---|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Coal | 12,123 | 16,235 | 20,185 | 19,494 | 19,733 | 20,419 | 22,812 | 25,279 | 28,544 |
| Natural Gas | 3,810 | 3,224 | 5,120 | 5,271 | 5,522 | 4,805 | 6,874 | 9,640 | 9,615 |
| Petroleum | 2,634 | 1,281 | 1,145 | 1,270 | 955 | 1,200 | 1,263 | 1,400 | 1,432 |
| Other Gas ¹ | NA | 6 | 19 | 9 | 25 | 13 | NA | NA | NA |
| Total Fossil Fuels | 18,567 | 20,746 | 26,470 | 26,044 | 26,235 | 26,437 | 30,949 | 36,320 | 39,591 |
| Nuclear Electric Power | 2,739 | 6,104 | 7,862 | 8,033 | 8,143 | 7,973 | 8,490 | 8,666 | 8,666 |
| Hydroelectric Pumped Storage ² | --- | -36 | -57 | -90 | -88 | -88 | NA | NA | NA |
| Conventional Hydroelectric | 2,867 | 3,014 | 2,768 | 2,169 | 2,636 | 2,722 | 3,084 | 3,083 | 3,083 |
| Wood | 3 | 106 | 126 | 116 | 141 | 152 | 323 | 365 | 399 |
| Waste | 2 | 180 | 294 | 314 | 353 | 336 | 344 | 353 | 354 |
| Geothermal | 110 | 326 | 296 | 289 | 305 | 276 | 271 | 607 | 925 |
| Solar ³ | NA | 4 | 5 | 6 | 6 | 5 | 11 | 17 | 20 |
| Wind | NA | 29 | 57 | 68 | 105 | 108 | 266 | 325 | 355 |
| Total Renewable Energy | 2,982 | 3,658 | 3,547 | 2,962 | 3,545 | 3,600 | 4,299 | 4,750 | 5,136 |
| Electricity Imports | 71 | 8 | 115 | 75 | 78 | 22 | 31 | 52 | 38 |
| Other ⁴ | NA | 0.08 | 1.28 | 0.00 | 6.96 | 1.37 | NA | NA | NA |
| Total Primary Consumption | 24,359 | 30,481 | 37,939 | 37,024 | 37,919 | 37,945 | 43,769 | 49,789 | 53,431 |

Sources: EIA, *Annual Energy Review 2003*, DOE/EIA-0384(2003) (Washington, D.C., September 2004), Table 8.4b and EIA, *Annual Energy Outlook 2005*, DOE/EIA-0383 (20045 (Washington, D.C., February 2005), Tables A2 and A17.

Notes:

Data are for fuels consumed to produce electricity at both electricity-only and at combined heat and power plants. Through 1988, data are for consumption at electric utilities only. Beginning in 1989, data also include consumption at independent power producers.

¹ Blast furnace gas, propane gas, and other manufactured and waste gases derived from fossil fuels.

² Pumped storage facility production minus energy used for pumping. 1980 data included in Conventional Hydroelectric.

³ Solar thermal and photovoltaic energy.

⁴ Batteries, chemicals, hydrogen, pitch, purchased steam, sulfur, and miscellaneous technologies.

NA = Not Available

Table 5.6 – Fossil Fuel Generation by Age of Generating Units

(Megawatts)

| | <u>1980</u> | <u>1990</u> | <u>2000</u> | <u>2001</u> | <u>2002</u> | <u>2003</u> | <u>2004</u> |
|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <5 years | 91,001 | 39,870 | 54,274 | 90,877 | 155,534 | 204,504 | 218,854 |
| 6-10 years | 136,236 | 54,270 | 44,042 | 42,164 | 37,735 | 33,121 | 33,234 |
| 11-20 years | 145,618 | 224,879 | 92,854 | 87,057 | 82,977 | 83,140 | 81,085 |
| 21-30 years | 99,223 | 143,868 | 221,690 | 210,982 | 196,464 | 175,461 | 156,694 |
| 31-40 years | 21,042 | 93,450 | 141,055 | 155,292 | 172,139 | 188,274 | 205,136 |
| 41-50 years | 4,023 | 14,701 | 86,582 | 91,321 | 94,204 | 95,560 | 93,156 |
| >50 years | 4,232 | 2,566 | 11,634 | 15,259 | 18,161 | 24,487 | 33,967 |
| Total | 501,376 | 573,603 | 652,129 | 692,952 | 757,214 | 804,546 | 822,128 |

Source: *PowerDat*, © 2005, Platts, a division of the McGraw-Hill companies. Query by NREL 3/05.**Notes:**

Total MW does not equal fossil fuel-generation capacity cited in Table 6.1.

Capacity reported in this table is nameplate capacity

Table 5.7 – Nuclear Generation by Age of Generating Units

(Megawatts)

| | <u>1980</u> | <u>1990</u> | <u>2000</u> | <u>2001</u> | <u>2002</u> | <u>2003</u> | <u>2004</u> |
|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <5 years | 16,289 | 30,408 | 1,270 | 0 | 0 | 0 | 0 |
| 6-10 years | 33,989 | 25,628 | 1,215 | 2,485 | 2,485 | 1,270 | 1,270 |
| 11-20 years | 6,413 | 48,929 | 56,036 | 51,537 | 49,189 | 47,200 | 40,278 |
| 21-30 years | 309 | 6,073 | 44,597 | 46,859 | 43,105 | 41,420 | 39,315 |
| 31-40 years | 0 | 0 | 4,095 | 6,332 | 12,435 | 17,324 | 26,351 |
| Total | 57,000 | 111,039 | 107,214 | 107,214 | 107,214 | 107,214 | 107,214 |

Source: *PowerDat*, © 2005, Platts, a division of the McGraw-Hill companies. Query by NREL 3/05.

Notes:

Total MW does not equal nuclear generation capacity cited in Table 6.1.

Capacity reported in this table is nameplate capacity

Table 5.8 – Operational Renewable Energy Generating Capacity

(Megawatts)

| | <u>1980</u> | <u>1990</u> | <u>2000</u> | <u>2001</u> | <u>2002</u> | <u>2003</u> ¹ |
|------------------------------------|-------------|-------------|-------------|-------------|-------------|--------------------------|
| Agricultural Residues ² | 40 | 165 | 373 | 373 | 373 | 373 |
| BioGas ³ | 18 | 361 | 933 | 999 | 1,030 | 1,053 |
| Municipal Solid Waste ⁴ | 263 | 2,172 | 2,970 | 2,970 | 2,970 | 3,000 |
| Timber Residues ⁵ | 3,576 | 6,305 | 7,447 | 7,458 | 7,497 | 7,497 |
| Bioenergy Total ⁶ | 3,897 | 9,003 | 11,722 | 11,800 | 11,869 | 11,922 |
| Geothermal | 802 | 2,540 | 2,779 | 2,779 | 2,779 | 2,779 |
| Photovoltaic ⁷ | 0.025 | 4.170 | 27.645 | 38.452 | 59.703 | 67.710 |
| Solar Thermal | 0 | 274 | 354 | 354 | 354 | 354 |
| Hydro ⁸ | 80,491 | 90,955 | 94,324 | 94,335 | 94,335 | 94,356 |
| Wind | 0.06 | 1,569 | 2,780 | 4,623 | 5,078 | 5,090 |
| Total | 85,190 | 104,344 | 111,987 | 113,930 | 114,475 | 114,569 |

Source: Renewable Electric Plant Information System (REPiS Database), Version 7, National Renewable Energy Laboratory, 2003, <http://www.nrel.gov/analysis/repis/>.

Notes:

Totals do not equal renewable generation capacity cited in Table 6.1.

¹2003 data is preliminary; it is not verified at time of Data Book release

²Agricultural residues, cannery wastes, nut hulls, fruit pits, nut shells

³Biogas, alcohol (includes butanol, ethanol, and methanol), bagasse, hydrogen, landfill gas, livestock manure, wood gas (from wood gasifier)

⁴Municipal solid waste (includes industrial and medical), hazardous waste, scrap tires, wastewater sludge, refused-derived fuel

⁵Timber and logging residues (Includes tree bark, wood chips, saw dust, pulping liquor, peat, tree pitch, wood or wood waste)

⁶ There are an additional 65.45 MW of ag waste, 5.445 MW of bio gas, and 483.31 MW of wood residues that are not accounted for here because they have no specific online date.

⁷ There are an additional 3.4 MW of photovoltaic capacity that are not accounted for here because they have no specific online date.

⁸ There are an additional 24 MW of hydroelectric capacity that are not accounted for here because they have no specific online date.

Table 5.9 – Number of Utilities by Class of Ownership and Nonutilities

| | <u>1980</u> | <u>1990</u> | <u>1999</u> | <u>2000</u> | <u>2002</u> | <u>2003</u> |
|--|-------------|-------------|-------------|-------------|-------------|-------------|
| Investor Owned Utilities | 240 | 266 | 239 | 240 | 217 | 219 |
| Federally Owned Utilities | 41 | 10 | 9 | 9 | 12 | 12 |
| Cooperatively Owned Utilities ¹ | 936 | 951 | 900 | 894 | 889 | 895 |
| Other Publicly Owned Utilities | 1,753 | 2,010 | 2,012 | 2,009 | 1,870 | 1,886 |
| Total Number of Utilities | 2,970 | 3,237 | 3,160 | 3,152 | 2,988 | 3,012 |
| Nonutilities | | | 1,930 | | 511 | 617 |

Source: EIA, *The Changing Structure of the Electric Power Industry 2000: An Update*; UDI/Platts Energy, *Platts directory of electric power producers and distributors 109th edition*, The McGraw-Hill Companies.

Notes:

¹ Co-ops operate in all states except Connecticut, Hawaii, Rhode Island, and the District of Columbia

Note: 2001 data is not reported, but is available from the publishers (Platts)

Table 5.10 – Top 10 Investor-Owned Utilities

| Utility by Sales (Million kWh) | <u>1990</u> | | <u>2000</u> | | <u>2001</u> | | <u>2002</u> | | <u>2003</u> | |
|--------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| | Rank | Million kWh | Rank | Million kWh | Rank | Million kWh | Rank | Million kWh | Rank | Million kWh |
| Florida Power & Light Co. | 5 | 65,222 | 2 | 88,128 | 2 | 90,495 | 1 | 95,543 | 1 | 99,339 |
| TXU Electric Co. | 1 | 78,340 | 1 | 100,885 | 1 | 102,526 | 2 | 90,522 | 2 | 79,050 |
| Georgia Power Co. | 8 | 53,953 | 4 | 74,434 | 5 | 72,545 | 3 | 75,432 | 3 | 75,018 |
| Duke Energy Corp | 7 | 58,359 | 9 | 53,726 | 4 | 72,977 | 4 | 75,362 | 4 | 73,763 |
| Virginia Electric & Power Co. | 9 | 52,122 | 8 | 65,294 | 7 | 67,858 | 6 | 71,477 | 5 | 72,197 |
| Commonwealth Edison Co. | 2 | 70,852 | 3 | 77,176 | 3 | 76,918 | 5 | 73,835 | 6 | 68,384 |
| Southern California Edison Co. | 4 | 70,063 | 6 | 73,686 | 8 | 52,034 | 7 | 54,391 | 7 | 52,229 |
| Alabama Power Co. | 12 | 38,081 | 10 | 52,068 | 9 | 49,338 | 8 | 52,073 | 8 | 52,208 |
| PacifiCorp | 10 | 40,288 | 43 | 18,859 | 11 | 47,708 | 11 | 47,030 | 9 | 48,339 |
| Pacific Gas & Electric Co. | 3 | 70,597 | 7 | 72,121 | 12 | 46,680 | 9 | 49,830 | 10 | 47,881 |
| Detroit Edison Co | 11 | 39,674 | 11 | 50,131 | 10 | 48,089 | 10 | 48,346 | 11 | 43,672 |
| Reliant Energy HL&P | 6 | 58,583 | 5 | 73,716 | 6 | 69,839 | 16 | 35,423 | 17 | 34,694 |

| Utility by Revenue (Million \$) | <u>1990</u> | | <u>2000</u> | | <u>2001</u> | | <u>2002</u> | | <u>2003</u> | |
|---------------------------------|-------------|------------|-------------|------------|-------------|------------|-------------|------------|-------------|------------|
| | Rank | Million \$ | Rank | Million \$ | Rank | Million \$ | Rank | Million \$ | Rank | Million \$ |
| Florida Power & Light Co. | 4 | 4,803 | 4 | 6,065 | 3 | 7,302 | 2 | 7,028 | 1 | 7,952 |
| Southern California Edison Co. | 1 | 6,767 | 1 | 7,416 | 1 | 7,782 | 1 | 7,848 | 2 | 6,845 |
| TXU Electric Co. | 6 | 4,200 | 3 | 6,433 | 2 | 7,748 | 4 | 6,520 | 3 | 6,437 |
| Pacific Gas & Electric Co. | 2 | 6,513 | 2 | 6,988 | 4 | 7,171 | 3 | 6,821 | 4 | 6,369 |
| Consolidated Edison Co-NY Inc. | 5 | 4,385 | 6 | 5,286 | 6 | 5,622 | 6 | 4,874 | 5 | 5,380 |
| Commonwealth Edison Co. | 3 | 5,668 | 5 | 5,723 | 5 | 5,703 | 5 | 5,457 | 6 | 5,123 |
| Virginia Electric & Power Co. | 10 | 3,299 | 9 | 4,022 | 7 | 4,340 | 7 | 4,611 | 7 | 4,665 |

| | | | | | | | | | | |
|---------------------------------|----|-------|----|-------|----|-------|----|-------|----|-------|
| Duke Energy Corp | 7 | 3,681 | 12 | 3,151 | 9 | 4,159 | 8 | 4,345 | 8 | 4,335 |
| Georgia Power Co. | 9 | 3,426 | 8 | 4,283 | 8 | 4,305 | 9 | 4,288 | 9 | 4,310 |
| Public Service Electric&Gas Co. | 11 | 3,262 | 11 | 3,247 | 11 | 3,563 | 10 | 3,639 | 10 | 3,518 |
| Reliant Energy HL&P | 8 | 3,436 | 7 | 4,743 | 10 | 5,622 | 14 | 2,898 | 11 | 3,437 |
| Detroit Edison Co. | 12 | 3,187 | 10 | 3,834 | 12 | 3,511 | 11 | 3,494 | 13 | 3,193 |

Source: EIA, *Electric Sales and Revenue*, DOE/EIA -0540 (00) (Washington, D.C., December 2003), Table 17.

Table 5.11 – Top 10 Independent Power Producers Worldwide

(Megawatts)

| <u>Company</u> | <u>2002 Capacity (MW)</u> | <u>2003 Capacity (MW)</u> |
|-----------------------------------|----------------------------------|----------------------------------|
| Tractebel Electricity & Gas Int'l | 50,000 | 48,317 |
| ENEL SpA. | 46,456 | 45,744 |
| AES | 55,660 | 44,917 |
| Entergy Wholesale Operations | 21,323 | 30,000 |
| Calpine | 19,319 | 29,891 |
| Dominion Generation | 23,830 | 24,408 |
| Mirant | 22,100 | 23,254 |
| NRG Energy | 20,954 | 21,200 |
| Reliant | 22,349 | 19,442 |
| Edison Mission Energy | 18,688 | 18,733 |

Source: Company 10K SEC filings at <http://www.sec.gov/> accessed 7/04

Table 5.12 – Utility Mergers and Acquisitions

| | <u>1988</u> | <u>1989</u> | <u>1990</u> | <u>1991</u> | <u>1992</u> | <u>1993</u> | <u>1994</u> | <u>1995</u> | <u>1996</u> | <u>1997</u> | <u>1998</u> | <u>1999</u> | <u>2000</u> | <u>2001</u> | <u>2002</u> | <u>2003</u> | <u>2004</u> | <u>Pending</u> |
|--------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------|
| Mergers/Acquisitions | | | | | | | | | | | | | | | | | | |
| IOU-IOU | 4 | 1 | 2 | 1 | 7 | 4 | 1 | 3 | 1 | 5 | 10 | 4 | 10 | 3 | 7 | 2 | 2 | 2 |
| Co-op-Co-op | 4 | 3 | 2 | 2 | 7 | 2 | 1 | 4 | 2 | 13 | 15 | 15 | 3 | 3 | | 2 | | |
| IOU-Co-op | | | | 1 | 2 | | | 1 | | 1 | | | | | 1 | | | |
| IOU-Gas ¹ | | | | | | | | | 1 | 5 | 4 | 3 | 6 | 1 | | | | |
| Muni-Muni | | | | | | | | 1 | | | | 2 | | | | 1 | 1 | |
| Muni-Co-op | | | | | | | | | | 1 | | | 1 | | | | | |
| Power Authority-IOU | | | | | | | | | | | 1 | | | | | | | |
| Nonutility-IOU | | | | | | | | | | | | | 6 | 1 | | 3 | | 1 |
| Nonutility-Muni | | | | | | | | | | | | | | | | 1 | | |
| Foreign-IOU ² | | | | | | | | | | | | 2 | 1 | 3 | 1 | | | |
| Total | 8 | 4 | 4 | 4 | 16 | 6 | 2 | 9 | 4 | 25 | 30 | 26 | 27 | | | | | |
| Related Activities | | | | | | | | | | | | | | | | | | |
| Name Changes | | | | | | | | | 5 | 2 | 7 | 11 | 1 | 4 | 6 | 3 | 3 | |
| New Holding Company | | | | | | | | | | 1 | 5 | 4 | 2 | 3 | | 2 | 2 | |
| Moved Headquarters | | | | | | 1 | | | | | | | | | | | | |
| Ceased Operations | | | | | | | | | | | 1 | | | | | 1 | | |

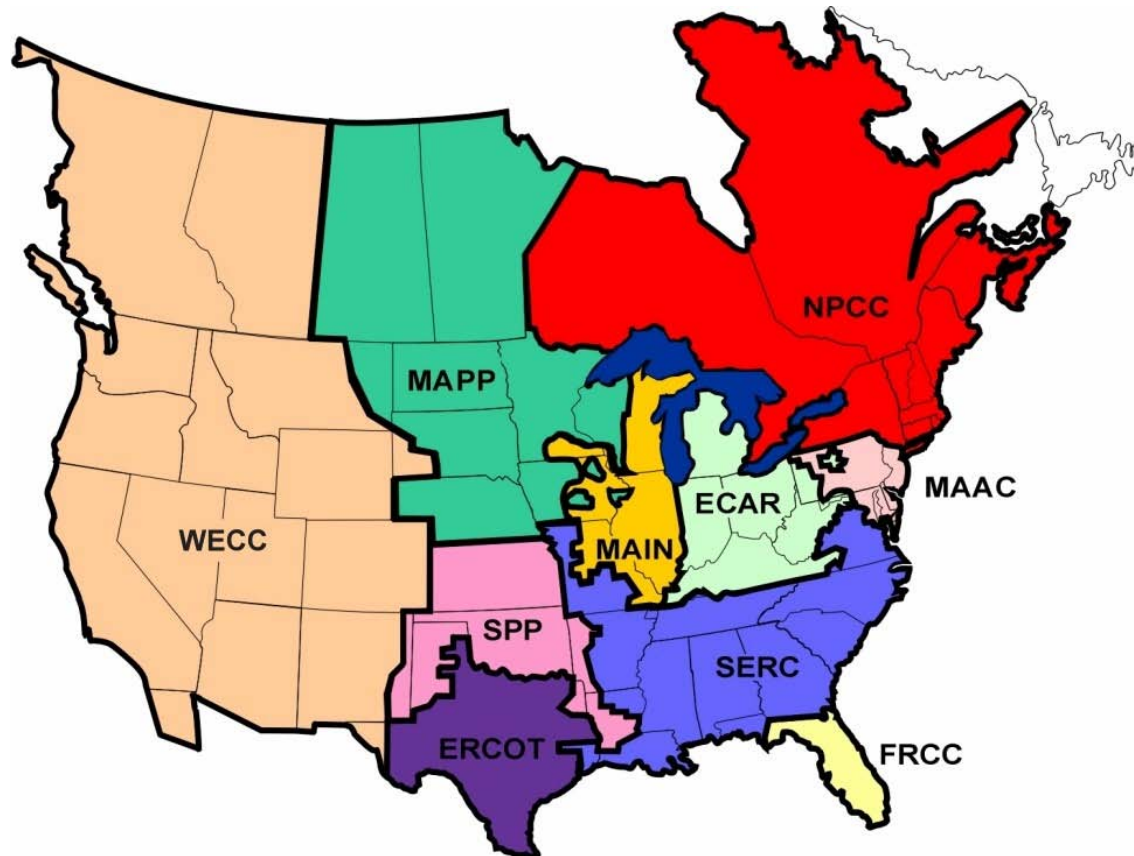
Source: Calculated from UDI/Platts Energy, *Platts directory of electric power producers and distributors 109th edition*, The McGraw-Hill Companies

Notes:

¹ Gas local distribution company, pipeline, or developer

² Excludes Canadian mergers and acquisitions. Includes foreign acquisition of U.S. companies

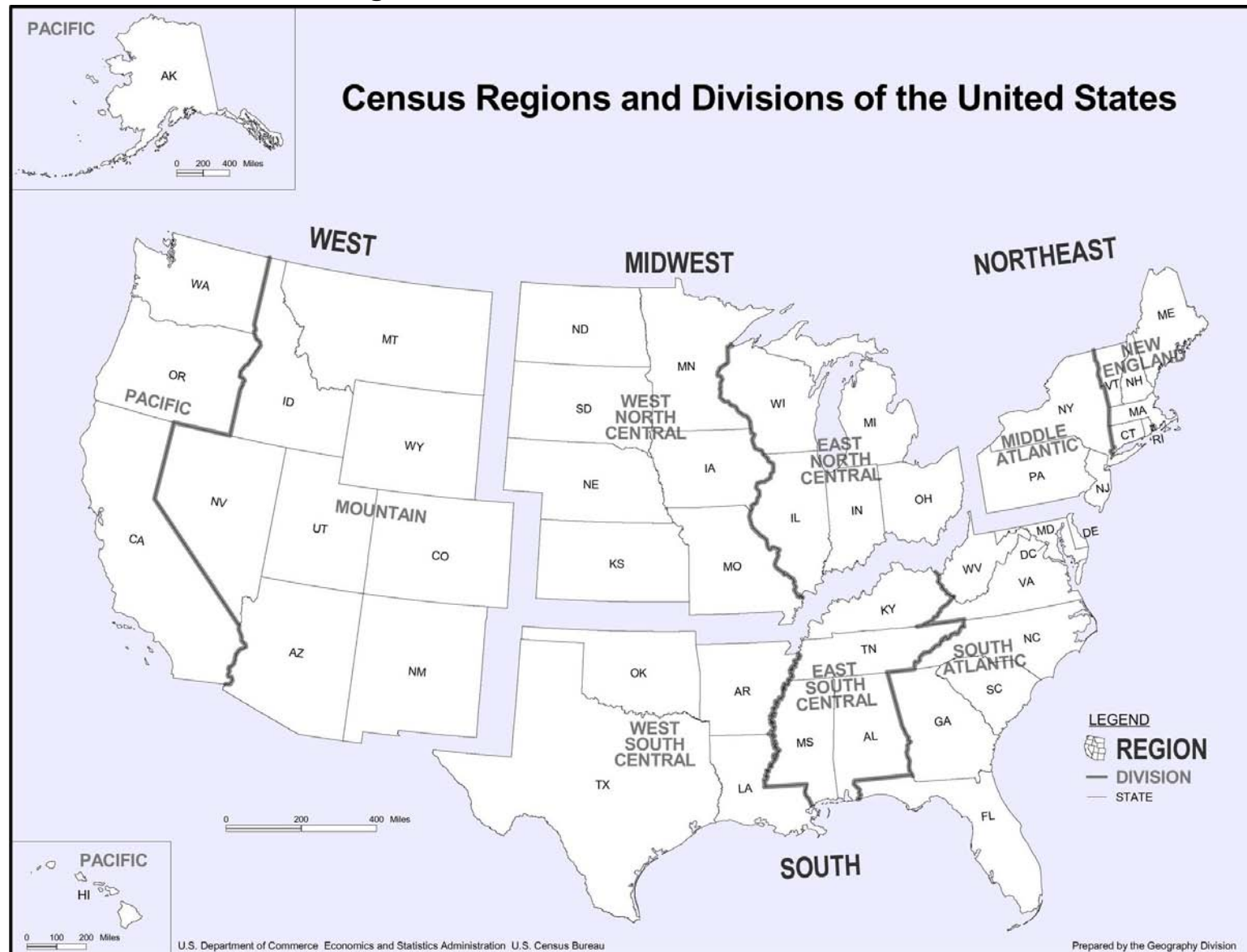
Table 5.13a – North American Electric Reliability Council Map for the United States



| | | | |
|-------|---|------|---|
| ECAR | ECAR East Central Area Reliability Coordination Agreement | NPCC | Northeast Power Coordinating Council |
| ERCOT | Electric Reliability Council of Texas | SERC | Southeastern Electric Reliability Council |
| FRCC | Florida Reliability Coordinating Council | SPP | Southwest Power Pool |
| MAAC | Mid-Atlantic Area Council | WECC | Western Electricity Coordinating Council |
| MAIN | Mid-Atlantic Interconnected Network | ASCC | Alaskan Systems Coordinating Council |
| MAPP | Mid-Continent Area Power Pool | | |

Source: North American Electric Reliability Council, www.nerc.com

Table 5.13b – Census Regions



Source: U.S. Department of Commerce, Bureau of the Census, www.census.gov

